

CONCORDIA UNIVERSITY
COMMERCE AND ADMINISTRATION FACULTY COUNCIL
MINUTES OF MEETING
FRIDAY, SEPTEMBER 27, 1985

In Attendance: S. H. Appelbaum (Chairman)

M. Abbass (CGSA), S. A. Alvi (Econ.), M. Anvari (Q.M.), K. Argheyd (Mana.), M. Armstrong (Econ.) V. V. Baba (Mana.), A. Barabas (CGSA), B. Barbieri (Assoc. Dean), L. Bessner (Acco.), J. P. Brunet (Mana.), M. Coulas (CASA), R. Curnew (Acco.), I. Devine (Mana.), C. Draimin (Assoc. Dean), D. Gandhi (Fina.), Z. Gidengil (Mktg.), J. Goodwin (Mana.), P. Goyal (Comp. Sci.), S. Goyal (Q.M.), B. Hawker (Acad. Act.), A. Jalilvand (Fina.), J. Kelly (Mana.), V. H. Kirpalani (Mktg.), M. Kusy (Q.M.), E. Laett (CASA), D. Maharaj (Library), D. McDonald (Acco.), L. McGown (Mktg.), D. McPeak (Liaison), R. McTavish (CCMS), C. Potter (Fina.), B. Smart (Registrar's), R. O. Wills (Assoc. Dean)

Absent with

Apologies: J. D. Blazouske (Acco.), C. A. Ross (Assoc. Dean)

I Call to Order

The Meeting was called to order at 09:30.

II Closed Meeting

There were no items on the agenda for a closed meeting.

III Open Meeting

IV Approval of Agenda (CAFC-85-07A)

R. Wills requested the topic Intercollegiate Business Competition be added to the agenda under item X, New Business.

The Chairman recommended that items IX and X be dealt with before items VII and VIII as C. Draimin who will report on these items would be delayed.

M. Kusy moved that the agenda be approved as amended.

Seconded by R. Wills.

CARRIED

V Approval of Minutes of Previous Meetings
(CAFC-85-04M, CAFC-85-05M, CAFC-85-06M)

D. McDonald moved that the minutes of the meeting held May 3, 1985 (CAFC-85-04M) be approved.

CARRIED

Seconded by Z. Gidengil

V. Kirpalani moved that the minutes of the meeting held May 21, 1985 (CAFC-85-05M) be approved.

CARRIED

Seconded by J. P. Brunet.

B. Barbieri moved that the minutes of the meeting held July 9, 1985 (CAFC-85-06M) be approved with the following deletion:
p. 4, second paragraph re straw vote,
(Item IV, New Business).

CARRIED

Seconded by M. Armstrong

B. Barbieri moved that the minutes of the previous meetings CAFC-85-04M, CAFC-85-05M, CAFC-85-06M as amended be approved.

Seconded by V. V. Baba.

CARRIED

VI Chairman's Remarks and Question Period

The Chairman extended a warm welcome to new and returning members. He outlined his expectations of council members for the year, specifically, that members support their positions with vigour and intellectual honesty while focusing on the issues at hand.

The Chairman informed the Council that because the University budget review was currently in process, he could not yet report on the impact budget constraints will have on the Faculty but, to date, the Faculty has complied with the directives of the administration without compromising academic quality. As soon as information is available, it will be reported to Faculty Council.

The Chairman advised that recommendations for nominees for honorary degrees are to be forwarded from Faculty Council by November 15, 1985. He outlined the purpose of the award and the procedures for the selection of recipients and

VI Chairman's Remarks and Question Period (cont'd.)

recommended the documentation from K. Whittingham be distributed to department chairmen for discussion at department meetings. Nominations are to be brought forth at the October Faculty Council Meeting.

R. Wills questioned the role of Faculty Council in the approval of recipients. S. Appelbaum replied that it would be preferable if a decision were made at Council.

C. Potter asked how the Faculty's contribution through increased enrolment fits into the strategic planning of the University. He stated that it was imperative that quotas be lifted if we are to fulfill our social role, however, more students require more resources. The Chairman confirmed that enrolment had increased to 810 in September with an additional increase of 100 students expected for January but at this point in time, he could not respond to this question.

A. Barabas requested a progress report on the new library building. S. Appelbaum advised that it would likely be several years before we will see completion, another hearing concerning the demolition issue is forthcoming.

J. Kelly asked when the Faculty could expect to hear from the administration regarding budget position. The Chairman replied that the Vice-Rector Academic, F. R. Whyte had already met with the Chairmen and suggested he be invited to attend the October or November Faculty Council meeting when the budget issue has been finalized.

K. Argheyd announced that representatives from the Peoples' University of China will be arriving on Sunday and will be visiting the Faculty October 4th through October 9th. Their major interests are macro and micro economic management and international economics. He invited faculty to contact him to schedule meetings with the delegation.

VII Business Arising from Previous Meeting (CAFC-85-06M)

1. M.Sc. Proposal (CAFC-85-07-02)

C. Draimin asked for discussion of the restructured M.Sc. proposal. He pointed out that the Department of Accountancy had been incorporated in the revision which provides one M.Sc. with five options.

VII Business Arising from Previous Minutes (cont'd.)

A. Jalilvand questioned the need for a thesis supervisory committee consisting of three members. C. Draimin replied that committee supervision would accommodate the departments, however, it is conceivable that the committee consist of one member. V. V. Baba stated that the three member committee would provide multiple input which would result in better quality work in addition to providing team work experience which is in line with Master's programs in other universities.

A. Barabas asked what the difference was between the MBA with a concentration in one discipline and the M.Sc. with one option. C. Draimin replied that the M.Sc. is essentially research oriented and candidates are expected to have completed part I of the MBA.

M. Kusy noted that the proposal refers to both the Department of Decision Sciences and Management Information Systems and Quantitative Methods and requested that the presentation be uniform using Quantitative Methods throughout.

L. Bessner asked if provision for equivalency, pro tanto credit and marketing plans for the program had been considered. C. Draimin explained that the program will be bound by the academic regulations of Graduate Studies and the government format required for the proposal did not include these topics. He added that once the proposal is approved in principal by Faculty Council, it will be studied by the Board of Graduate Studies who will then make their recommendations.

D. McDonald asked the estimated cost of the program. C. Draimin replied that the Quebec government would cover incremental costs. In response to D. McDonald's question concerning the input of Faculty Council after the proposal has been sent to the Board of Graduate Studies, C. Draimin stated that the Dean sits on the Advisory Committee of the Board.

P. Goyal expressed the concern of the Computer Science Department with regard to the use of the Lotus 123 in the QUAN 695 seminar and to the lack of consultation with the department regarding use of computer terminals and qualified personnel. C. Draimin replied that the Lotus 123 was only a portion of the seminar.

VII Business Arising from Previous Minutes (cont'd.)

J. Kelly recommended the following amendments to the document:

- Article 5.2 - delete Organizational Behaviour, add Foundations of Business
- Each option should provide the following courses:
 - (i) Theory of Specialization
 - (ii) Research Methodology
 - (iii) One multidisciplinary course
- Research Thesis - increase to 21 credits

J. Kelly added that the proposal needs force and direction. S. Sbrocchi replied that the proposal allows flexibility with the responsibility for rigor being with the departments.

B. Barbieri recommended that a language requirement similar to that of the MBA program be included.

R. Curnew stated that the Faculty has been interested in an M.Sc. program for many years and rather than debate further on the perfection of the proposal, he recommended that the Council move forward.

C. Draimin moved that Faculty Council approve in principle the proposal for a program leading to the degree M.Sc. (Administration) and recommend it to the Board of Graduate Studies.

Secended by R. Curnew

20 In Favor
2 Opposed
2 Abstentions

CARRIED

VIII Reports from Standing Committees

1. Commerce Graduate Studies Committee

C. Draimin reported that the Ph.D. program had admitted two students this term bringing total enrolment to 18. M.B.A., D.I.A. and D.S.A. enrolments have increased from last year, the Diploma in Accountancy is about the same as last year. EXMBA classes are in session with 31 students.

C. Draimin advised that the draft responses to the Appraisal Reports for the Ph.D. and MBA programs have been returned to the departments for further discussion. The draft response to the Appraisal Report for the Diploma programs is in progress. Final discussion of response to Appraisal Reports will take place at the next Graduate Studies meeting.

VIII Reports from Standing Committees (cont'd.)

2. Commerce Undergraduate Curriculum Committee

Nothing to report.

IX Reports from Faculty Representatives on University Committees

1. University Senate

R. Wills reported that the recompositon of Senate is currently under study. He advised that Senate appointments will involve assignment to an active working committee.

2. Arts and Science Faculty Council

V. V. Baba reported that the Council was currently studying changes in Council composition and reorganization of registration procedures.

3. University Curriculum Coordinating Committee

R. Wills reported that the committee was preparing for the October meeting of Senate. He added that there were no objections at the first meeting although there was some concern for the financial implications of QUAN.2222.

4. Board of Graduate Studies

Nothing to report.

5. Computer Science Committee

Nothing to report.

6. Library Committee

Nothing to report.

7. C.A.S.A.

V. V. Baba announced that applications for seed grants were now available, the deadline for application is October 31, 1985. He noted that C.A.S.A. does not provide travel funds.

8. Visiting Lecturers Committee

A. Jalilvand requested that consideration be given to restructuring budgets to provide financial assistance to the Ph.D. Visiting Speakers Series which is in serious difficulty dealing with a 60% budget cutback. The Chairman sympathized with the situation but indicated that nothing could be done at this time.

IX Reports from Faculty Representatives on University Committees
(cont'd.)

9. Board of Governors

C. Draimin reported that at the meeting of September 23rd, the Report on Student Life was tabled and an Ad Hoc Committee on Social Policy was struck.

X New Business

1. Elections

i) Faculty Council Steering Committee (CAFC-85-07A-01)

The following members were elected to the Faculty Council Steering Committee for a one year term:

V. V. Baba, Department of Management
V. H. Kirpalani, Department of Marketing
J. Kelly, Department of Management

V. V. Baba was elected as Secretary of the Faculty Council Steering Committee

ii) Faculty Appeals Committee for Academic Rereads and Reevaluation

The following members were elected to the Faculty Appeals Committee for Academic Rereads and Reevaluation for a one year term:

C. Potter, Department of Finance
I. Devine, Department of Management

XI Other Business

1. Summer Schedule of Undergraduate Courses

R. Wills recommended changing the present ten week summer session to two 6½ week sessions to provide more full-time faculty for summer courses and allow students the advantage of improved course sequencing.

R. Wills moved that two 6½ week summer sessions be implemented on a trial basis commencing summer 1986.

Seconded by D. McDonald.

A lengthy discussion followed.

P. Goyal expressed concern for students enrolled in time consuming programming courses compressed into 6½ weeks.

A. Barabas indicated that the 6½ week session did not provide sufficient assimilation time for students.

R. Wills recommended that the maximum course load be reduced from 15 credits to 12 credits. B. Smart suggested a 9 credit maximum be considered based on the question of academic credibility. R. Wills replied that he would be agreeable to a 9 credit maximum. J. P. Brunet suggested the 15 credit maximum would be an advantage to students in allowing them to complete requirements earlier. B. Barbieri remarked that the 9 credit maximum would not attract the summer session market and pointed out that when statutory holidays and the break were considered, the reduction in time is not great. V. Kirpalani agreed that the 9 credit maximum would not be advantageous and suggested that statistics on part-time and full-time enrolments would throw some light on this issue.

M. Kusy stated that the two 6½ week sessions would encourage full-time faculty to teach during the summer thus relieving the existing pedagogical inconsistencies. In response to P. Goyal he stated that only two or three courses involve programming and he felt that eager students would be willing to put in the extra effort.

R. Curnew asked if banking of summer courses would be permitted and if so, what impact would banking have on the fall/winter sessions. The Chairman replied that as long as normative coverage is maintained during the fall/winter sessions, banking can be negotiated with him and the department chairman.

M. Armstrong asked if the contact hours would be decreased. R. Wills confirmed that there would be no reduction in contact hours.

R. Curnew moved that the motion be tabled until the next meeting to allow the departments time for discussion.

Seconded by J. P. Brunet

26 In Favor
4 Opposed

CARRIED

XI Other Business (cont'd.)

2. Intercollegiate Business Competition

R. Wills announced that Concordia has once again been invited to participate in the Queen's University Intercollegiate Business Competition and requested faculty to inform their classes of this event. He encouraged faculty participation and recommended they contact the I.C.B.C. office at 465-1796.

J. Goodwin suggested a Faculty Coordinator be appointed. Upon the recommendation of R. Wills, J. Goodwin was acclaimed the Faculty Coordinator for the I.C.B.C.

On behalf of Faculty Council, R. Wills expressed sympathy to Professor Sharma for the tragic loss of his wife and daughters in the Air India crash. M. Kusy advised that a scholarship was being set up in memory of M. Sharma's two daughters, faculty members wishing to contribute should contact Cecile Imielinski.

In closing, the Chairman encouraged the members of Faculty Council to use their judgement in ensuring quality debate.

V. V. Baba moved that the meeting be adjourned at 12:13.

Seconded by A. Jalilvand.

CARRIED

Next Meeting:

The next regular meeting of Faculty Council will be held on Friday, October 25, 1985, at 09:30 in AD131 (LOYOLA).

REMINDER:

There will be a special meeting of Faculty Council held on Tuesday, October 22, 1985 at 10:00 in H-769 for approval of the fall graduates.